

October 30, 2009

BY HAND DELIVERY

Mr. Gregory Zurlo
Planning Board Chairman
Town of Lexington
1625 Massachusetts Avenue
Lexington, Massachusetts 02420

Re: Cubist Pharmaceuticals, Inc.

Dear Chairman Zurlo:

As you are aware, this office and the undersigned represent Cubist Pharmaceuticals, Inc. ("the Applicant"), with respect to the property known as the Cubist Pharmaceuticals Campus, located at 45, 55 and 65 Hayden Avenue, Lexington, Massachusetts ("Premises"). Enclosed with this letter please find a final copy of the PSDUP and attached referenced Appendices.

Please note that the Wetland line delineation (ANRAD filing) for this project was approved by the Lexington Conservation Commission on October 20th. The "Wetlands Certificate" (Appendix E) is to be signed by the Conservation Commission at their business meeting on November 3rd. In its place, we have attached a letter from Conservation Administrator Karen Mullins with a statement to this effect. Further, an executed Memorandum of Understanding will be forthcoming. Attached as Appendix G, is the latest draft of the unexecuted MOU for your reference.

If you have any further questions, please feel free to contact me.

Very truly yours,



Robert Buckley

By Hand Delivery

cc: Carl Valente, Town Manager, Town of Lexington (w/enclosures)
Donna Hooper, Town Clerk, Town of Lexington (w/enclosures)
Norman Cohen, Chairman, Board of Selectmen, Town of Lexington (w/enclosures)
John Livsey, Town Engineer, Town of Lexington (w/enclosures)

Susan Yanofsky, Economic Development Coordinator, Town of Lexington (w/enclosures)
Maryann McCall-Taylor, Planning Director, Town of Lexington (w/enclosures)

By First Class Mail

David McGirr, Cubist Pharmaceuticals (w/enclosures)
Joshua W. Leichter, Esquire, Cubist Pharmaceuticals (w/enclosures)
Ben Harshbarger, Cubist Pharmaceuticals (w/enclosures)
Francis McLoughlin (Cubist Pharmaceuticals (w/enclosures)
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